MISSION STATEMENT

The National WWII Museum tells the story of the American Experience in the war that changed the world – why it was fought, how it was won, and what it means today – so that all generations will understand the price of freedom and be inspired by what they learn.
Stephen E. Ambrose, Ph.D.  
(1936-2002)  
Founder

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As The National WWII Museum adds outreach initiatives and pushes toward full completion of its campus, we can recall fiscal year 2010 as a time when this young institution hit its stride—demonstrating what can be accomplished when we are united in a common cause. The year was exciting and productive. We have much to be proud of, beginning with the successful opening of a trio of new attractions.

The November 2009 opening of the Solomon Victory Theater, the Stage Door Canteen and the American Sector restaurant exceeded all of our high expectations—while enhancing the Museum’s reputation as the leading source of information about the war, established with our D-Day and Pacific exhibits, numerous special events, and our vast archives and oral histories.

Live 1940s music shows in the Canteen, an innovative John Besh menu and trendy bar in the American Sector and, especially, the movie Beyond All Boundaries in the Victory Theater captivated public and media attention like never before. We are engaging audiences in fresh ways, adding dramatic and enjoyable touches to serious teaching about the American experience during the war.

Beyond All Boundaries, the 4-D movie produced by Tom Hanks and created by Phil Hettema and Associates, proved hugely popular, more than doubling total Museum attendance to a rate of nearly 400,000 a year. The show captured the attention of young people who must understand the war’s lasting importance for our nation and the world, and it was also recognized with the MUSE Award from the American Association of Museums as the top multimedia attraction among 17,000 museums in America.

As we honor older Americans who played critical roles in the war, we know that the Museum’s future will depend on connecting with audiences at all age levels. Beyond All Boundaries is part of an ongoing strategy to add interactive and high-tech features to enhance the visitor’s learning experience. In addition, during fiscal 2010 and beyond, we have invested in new initiatives to link with people who have not been able to visit our campus in New Orleans. The Museum is now reaching out to millions of students, teachers and other citizens around the country who can access resources through our website, distance learning initiatives and our classroom artifact loan program, “Operation Footlocker.”
Clearly, younger audiences and Internet-based marketing are essential to the Museum’s short-term viability, but the last fiscal year also brought a greater focus on the distant future—beyond 2015 and the projected completion of our campus. We began to envision how the Museum can best achieve its long-term goal to attract new generations of visitors, to remain financially viable and to realize its educational mission through on-site and virtual access to the Museum’s resources. These strategic choices become ever more important as the nonprofit world faces a turbulent period of shifting public tastes, new ways of learning, and fundraising challenges.

We are fortunate that the Museum continues to gain financial strength in the midst of our fundraising and expansion drive. The operating budget for fiscal 2010 totaled $20 million, compared to $8 million before the launch of the Museum’s major capital campaign in fiscal 2004. During the same period, net assets have more than tripled. And significantly increased visitation during the last fiscal year generated new income from ticket sales, restaurant business and store purchases.

The Museum’s Board of Trustees is striving to develop an institution that will make the World War II generation proud, while many of these great Americans are still with us. I’ve been privileged to help carry this effort forward during my tenure, and I extend my best wishes to my successor, Herschel Abbott, as he leads the Museum to new levels in the next two years. Exciting changes and opportunities lie ahead for all of us.

Sincerely,

Philip G. Satre
Chairman of the Board of Trustees
The preservation of stories, artifacts, images and documents from World War II drives our work every day at The National WWII Museum, where these materials are used to educate and inspire. So it should come as no surprise that providing an appropriate home for the war memories and other collections is an urgent matter for all of us who signed on to the dream of my late friend, the historian Stephen Ambrose. We are ever more determined to complete the Museum exhibitions while members of the “greatest generation” are still able to see and appreciate how we portray their place in history.

Finishing the Museum’s expansion campaign commands the daily attention of our staff, the Board of Trustees and a growing number of supporters—in government, business and foundations, as well as individuals from all walks of life. The summer and early fall of the 2010 fiscal year were filled with final preparations for the opening of a major complex featuring a 4-D movie attraction, a new venue for USO-style live music shows, and a restaurant and bar that added 1940s flair to traditional food and drink offerings. The Grand Opening was executed with great fanfare in November 2009. Almost overnight, the American Sector neighborhood landscape and social vibe changed—and the Museum gained a wonderful new dimension.

Efforts to raise funds for other pavilions, part of the $300 million Road to Victory capital campaign, never let up through the fall, spring and summer. They paid big dividends in August 2010, when the Museum secured and announced a $20 million Congressional grant through the Department of Defense and a $15 million gift from the Boeing Company. These represented the largest federal and private grants the Museum has ever received. They also accelerated construction of the U.S. Freedom Pavilion, where a restored Boeing B-17G “Flying Fortress” will help tell the story of American air power in WWII. Other macro artifacts will represent the production and resilience of our nation’s defense industry. This centerpiece pavilion is under construction, with an opening slated for 2012.

Despite the recession and uncertain prospects in the nonprofit sector, generous friends here and around the country kept us moving on our Road to Victory. We have now surpassed the midway point in our fundraising campaign and remain determined to tell the complete story of the American experience during the war. With continued help, we will fulfill expectations raised by Congress in 2003 when it designated this institution “America’s National World War II Museum.”
Of course, building this Museum is about more than bricks and mortar. It is about educating young people and reaching new audiences through our extraordinary exhibits, distance learning, and programs like our International Conference on World War II. We have now collected over 4,000 oral histories of WWII veterans, many of them heroic, which bring powerful stories to our exhibits and to classroom materials for teachers and students across the country. And the bricks inscribed with veterans’ names fill our sidewalks and Museum floor, honoring their memory and sacrifice. We find multiple ways to tell the story of America’s great courage in defense of democracy.

All of these offerings require annual operating support—and this is where the Museum’s members have stepped up. Totaling 130,000, more than that of any other single museum in the country, our members are critical to covering costs of the Museum’s educational programs.

As we celebrate the Museum’s recent achievements and reach for new ones, I’d like to express my heartfelt thanks for the help provided by so many. This ongoing support is essential to the progress we’ve seen—and will ensure a bright future for this institution.

Sincerely,

Dr. Gordon H. “Nick” Mueller
President and CEO
OVERVIEW FY 2010

COLLECTIONS
The Collections and Research staff have continued their work to collect the artifacts and oral histories needed to tell the story of World War II as the Museum expands. In FY 2010, this included an additional 15,303 artifacts (including 4.5 tons of boats, planes, vehicles and artillery) and 764 new oral histories collected from 40 states. Another milestone of FY 2010 was the accessioning of the Museum’s 100,000th artifact – a telegram to the family of Roy Joseph Miletta indicating that he had not been lost in the sinking of his submarine, the USS Tang. The telegram, along with several other artifacts from the ill-fated Tang will be featured in the U.S. Freedom Pavilion, now under construction, along with the interactive experience Unrestricted Warfare.

EDUCATION
In FY 2010, more than 85,000 students passed through the Museum’s doors while 4,800 more learned the lessons and values of World War II from their own classrooms across the nation through distance learning. Additional programs like Operation Footlocker, National History Day and our national essay contest further expanded the Museum’s educational reach.

Adult education initiatives continued with twice monthly Lunchbox Lectures, the Mason Lecture Series, Lagniappe Lectures, Meet the Author events, film screenings, the Heat of Battle Wargaming Conference and the Museum’s world-class Five Star Tours travel program.

EXHIBITS
E.J. Oursou Discovery Hall serves as a dedicated space to introduce teachers and students to the best of classroom learning experiences, both on site and through virtual field trip technology. The space also includes the Joe W. and D.D. Brown Foundation Special Exhibits Gallery, featuring exhibits by the Museum’s curatorial staff as well as travelling exhibits from the world’s leading museums.
SPECIAL EXHIBITS FY 2010

June 6, 2009 – October 4, 2009
June 1944: One Month in the War That Changed the World
Presented by Veolia Transportation and Environmental Services

October 25 – November 8, 2009
Austria and the End of the Cold War

December 3, 2009 – March 21, 2009
Entertaining the Troops
Sponsored by HUMANA with additional support from AT&T

April 7, 2010 – May 23, 2010
Fighting the Fires of Hate: America and the Nazi Book Burnings

May 31, 2010 – June 27, 2010
Snapshots of D-Day: Photographs of the Normandy Invasion

INTERACTIVE
The Museum’s online presence continued to grow in FY 2010, becoming an integral component in publicizing the Museum and its programs and as a valuable tool for sharing historical content with audiences across the globe. The Museum’s website saw 540,745 visitors while the social media community grew to 21,000 fans and followers. By end of FY 2010, the Museum boasted 37,000 email subscribers and a staggering online revenue of $510,000 from donations, ticket sales and online store sales.
MEMBERSHIP
The Museum not only has some of the most dedicated members across the country, we officially have more members than any other museum membership program in the United States. Thanks to 130,000 members across the nations – nearly double the total of the next largest program – we received $5.4 million in operating support in FY10 for education initiatives and curatorial efforts. The Museum is grateful that Charter Members choose to continue their support this past year.

CHARTER MEMBERS BY STATE

- 0 - 1,000
- 1,001 - 5,000
- 5,001 - 10,000
- 10,000+
Dr. Lynn Ashley worked as a “Rosie the Riveter” for Douglas Aircraft before enlisting with the Women’s Army Corps in 1944. As a WAC, Ashley was eventually stationed at Carlsbad Army Air Corps Base in New Mexico, where she was promoted to corporal. Her responsibilities included mechanical logistics of missions, developing training schedules, determining aircraft availability for exercises and tracking the number of planes needed for each mission. After the war, Ashley married, had a family and earned her doctorate degree in educational foundations. She resides in Cincinnati and serves as 2nd Vice-Commander in an all-female American Legion Post.
Burnell C., “Tony” Hobgood joined the US Navy in October of 1943 at the age of 17. Trained as an Aviation Ordnance Man he operated the front machine gun turret on a PB4Y2 Patrol Bomber, the Navy version of a B-24 Liberator heavy bomber. He served 16 combat missions in Squadron VPB123 and was awarded the Distinguished Flying Cross and the Air Medal. He was discharged in October of 1945. This photo of Hobgood saluting the flag at the November 2009 opening of the Solomon Victory Theater was used in the highly successful $10 for Them campaign, which to date has raised more than $200,000 to fund free Museum admission for WWII veterans. He currently resides in Baton Rouge, LA.
VOLUNTEERS
Museum volunteers play an integral role in the day-to-day operations of the Museum. In FY 2010, our volunteers logged 44,411 hours greeting and assisting visitors, guiding tours, representing the Museum in the Speakers Bureau, restoring and cataloging artifacts, assisting professional staff and a score of additional duties.

VISITATION
The opening of the Solomon Victory Theater, Stage Door Canteen and American Sector restaurant in November 2009 not only signaled the start of the Museum’s $300 million expansion, but also the start of record breaking attendance levels. In FY 2010, 326,600 guests came through the Museum doors to experience the exhibits and the 4-D experience Beyond All Boundaries. Additionally 10,743 guests enjoyed music and entertainers in the Museum’s Stage Door Canteen, a tribute to the music that boosted the morale of the “Greatest Generation,” and more than 100,000 guests attended lectures, conferences and other private events at the Museum.
The National WWII Museum's capital campaign, The Road to Victory: A Vision for Future Generations, will tell the entire story of the American Experience in World War II. When completed in 2015, this $300 million expansion project will quadruple the size of the original Museum, adding state-of-the-art programs and exhibit space, libraries and archives, and collections and conservation space. An endowment campaign will provide long-term funding for educational programs, research and collection of oral histories, and future exhibitions.

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FY 2010 marked the tenth anniversary of the Museum. In honor of that milestone, we would like to recognize the members of our Founders Society, a generous group of men and women who made the initial commitment to build The National D-Day Museum. These donors started this institution on the path that has brought us to where we are today, and prepared the foundation for a bright future.

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Wallace Sim Yip, Sr. Pvt. 1st Class, served in the 313th Infantry 79th Division of Company C of the U.S. Army as a mortar man. He landed on Utah Beach in Normandy, France on D-Day, June 6, 1944, where he saw action, was wounded and received the Purple Heart for his service. The Museum’s Purple Heart Conference Room was dedicated in his honor by his nephew, the late Harry Lee, longtime Sheriff of Jefferson Parish, Louisiana in August 2000. Yip raised 5 children with his wife, Hong Lee Yip, has 8 grandchildren and 5 great grandchildren, with one on the way. He currently resides in Metairie, LA.
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Herb Simpson was playing baseball in the Negro Leagues before WWII took him on a journey through England and Germany on the Red Ball Express. He continued to play overseas in the Battle League, the only African American on his team. After the war, Simpson returned to baseball, playing with numerous teams, including the Harlem Globetrotters all-star baseball team. In a career highlight, he went 2 for 4 – including a triple – against the legendary Satchel Paige. Simpson eventually returned to his hometown of Gretna, LA, where he lives today.
The National WWII Museum Legacy Society recognizes the special friends of the Museum who have made a bequest, trust or other planned gift benefiting our mission to preserve the history of the American Experience during the Second World War. It is an honor to be a part of someone’s lasting legacy, and the Museum would like to thank the following Society members for their generous support.

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This special group contributed 26% of the total $1.2 million in gross operating revenue for the Museum – the most ever generated by the program since its inception in 2003 and surpassing the previous high of $1,023,374 by nearly $200,000.

Through annual contributions of $1,000 to $10,000, members of the Patriots Circle help maintain the quality of Museum exhibits, while providing valuable resources that ensure the preservation and collection of historic WWII artifacts and rich oral histories from our veterans.

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Marine Corps Airman Clayton Paul Hilliard flew 55 missions with squadrons VMSB-241 and 341 as a rear-seat gunner/radio operator in a Dauntless SBD-5 Dive Bomber, supporting the US 6th Army during the Philippines Campaign. World War II changed his life and led to education and career opportunities in the fields of geology and banking. Hilliard went on to work for many years in the oil business. He has been an exceptionally strong Museum supporter, donating a number of artifacts and several WWII aircraft, and he is a valued member of the Board of Trustees. Mr. Hilliard resides in Lafayette, Louisiana, with his wife Madlyn.
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On the morning of June 6, 1944, Harold Baumgarten landed at the Dog Green Sector of Omaha Beach with B Company/116th, the brutal landing beach portrayed in Steven Spielberg’s Saving Private Ryan. He received four wounds — all of them serious — as he worked his way up the bluffs. He received a fifth wound while lying on a stretcher awaiting evacuation. He spent the next 18 months recovering. After the war, the multi-decorated veteran received a B.A. from NYU and an M.S. and M.D. from The University of Miami. A renowned speaker and internationally recognized historian, Baumgarten has written two books on D-Day including Eyewitness on Omaha Beach.
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Mr. Fred Wilson
Mr. and Mrs. Joseph C. Wink, Jr.
Mrs. Marguerite R. Wilson
Dr. Thomas E. Woerner
Mr. and Mrs. William T. Wolverton, Jr.
Mr. Johnson Wong
Mr. Ronald G. Woodall
IH Sgt. Hilton Hartzog
Ms. Miriam Woolfolk
IH Patch Gregory Woolfolk
Mr. Philip M. Woollam
Mr. Timothy L. Wren
IH M. Robert Hicks - WWII Vet
Capt. Michael R. Wrinkle
IH Capt. Michael R. Wrinkle, USMC - WWII Vet
Ms. Betty Yarmon
Yavapai-Prescott Indian Tribe
Mr. and Mrs. John B. Yonover
Mr. David E. Young
Dr. and Mrs. John J. Zingheim
The National WWII Museum thanks the following donors whose support makes our exhibits, educational programs, outreach initiatives and commemorative events possible. These generous individuals help us increase understanding of the war that changed the world amongst people of all ages across the nation.

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Jim and Donna Barksdale
The Brown Foundation of Houston
Chevron
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Cox Communications
Downtown Development District
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Humana
Pitt and Barbara Hyde
IBERIABANK
Koret Foundation
Louisiana Department of Culture, Recreation & Tourism
MWH Americas, Inc.
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New Orleans Saints
Otto Candies, LLC
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The Reily Foundation
Fred and Diane Smith
Superior Energy Services, Inc.
American Legion
AT&T
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Mr. and Mrs. W.A. Cappy Bisso III
Joe W. and Dorothy Dorsett Brown Foundation
Corrections Corporation of America
Cudd Foundation
John Hull Dobbs Trust
Entergy Corporation
Barbara and Ira A. Lipman and Family Guardsmark, LLC
HBO
International Matex Tank Terminals
Jones Walker
Lorise and Lucy Naquin
Regions Bank
Ritz-Carlton, New Orleans
Shell Energy Resources Company
Patrick E. Taylor Foundation
Taylor Energy Company
Voorsanger Mathes, LLC; Gallagher and Associates
VT Halter Marine
Ted and Colleen Welch
Anonymous
aos/associated office systems
Atlantic List Corporation
Besh Restaurant Group
David and Grace Bunce
Capital One Bank
John Ferguson
Eric and Kimberly George
Jewish Community Endowment Fund
JP Morgan Chase & Co.
Raymond Kotcher and Ketchum
Mr. and Mrs. John P. Laborde
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R. Brad Martin Family Foundation
McGehee Family Foundation
Phil and Jennifer Satre
Progress Press Inc.
Lake Lawn Metairie Funeral Home and Cemeteries
Stephen Winchell & Associates - A Division of Odell Simms
Teixtron Marine and Land Systems
Frank H. Walk
Whitney National Bank
Woodward Design+Build
WWNO
325th AAA Searchlight Battalion
Mr. and Mrs. Herschel L. Abbott, Jr.
Airbus Americas, Inc
Anonymous
The Azby Fund
Mr. and Mrs. Richard Bachman
Mr. and Mrs. David Barksdale
Mr. and Mrs. Charles W. Barrett, Jr.
Mr. and Mrs. John D. Becker
Brig. Gen. and Mrs. Thomas Beron
Ms. Charlotte Bollinger
Bollinger Shipyards
Dr. James C. Bradford
Mr. Benjamin Brand
Mr. Ollie D. Brown
Mr. Patrick Byrne
Mr. and Mrs. Joe Carmichael
Mr. and Mrs. Jeff Carter
Chevron Humankind Matching Gift Program
Mr. and Mrs. James D. Dake
Maureen and Bill Detweiler
Dr. and Mrs. Alton F. Doody
Mr. and Mrs. William B. Dunavant, Jr.
Mr. and Mrs. Henry Dunbar
Maj. Harry Dyson USAF
East Tennessee Foundation
Mr. Robert M. Edsel
Equitas Capital Advisors
Mr. and Mrs. H. Mortimer “Tim” Favrot, Jr.
First NBC Bank
The Honorable William H. Frist, M.D.
Mr. and Mrs. John D. Georges
Mr. Robert Sternhell and Mrs. Norma Grace
Ms. Lela Halverson
Mr. and Mrs. Robert T. Hayes
Ms. Jean W. Horn
Dr. Jeffrey Hubbard
Jewish Endowment Foundation
Johnston Law Firm, LLC
Ms. Allison Jones
Eugenie and Joseph Jones Family Foundation
Mr. and Mrs. Paul Jones
Mr. and Mrs. John E. Koerner III
Mr. and Mrs. James M. Lapeyre, Jr.
Augie Leopold Advertising Specialties
Mrs. Deborah G. Lindsay
34
Dr. and Mrs. Don Loucks  
Mr. and Mrs. Frank Lowe  
Dr. and Mrs. E. Ralph Lupin  
Peter A. Mayer Advertising, Inc.  
Col. and Mrs. Larry Merington  
Ron and Cindi Mistrot  
National History Day, Inc.  
Northrop Grumman Shipbuilding  
Reid R. Palmer  
Dr. and Mrs. Donald J. Palmisano, M.D.  
Pixie and Jimmy Reiss  
Richard H. Roberts  
Dr. Timothy P. Ryan and Ms. Louise Schreiner  
Bill and Pam Ryan  
General Brent Scowcroft  
Justin and Amanda Seale  
Mrs. Marsha L. Semon  
William M. Steven  
Frank and Paulette Stewart  
Mrs. Carol W. Suggs  
Elizabeth and David Tate  
U-Tah  
In honor of Virginia W. Voelker  
Mrs. Virginia Eason Weinmann and Ambassador John G. Weinmann  
Mr. and Mrs. Theodore Weise  
Mr. Philip Williams  
Mr. Scott Ackman  
Mrs. Ann B. Bailey  
Mr. Jeffrey Blevins  
Dr. Charles Borders  
Chris Botsaris  
Mr. and Mrs. Peter D. Burland  
Mr. Raymond C. Burton, Jr.  
Col. and Mrs. Michael E. Carey, M.D.  
Walter Carter  
Clyde Combs  
Commando Designs, Inc.  
Mr. Robert Conaway  
Wilton O. Curtis  
Douglas Dassow  
Susan A. Demorsky  
Dibner Charitable Trust of Massachusetts  
Governor Winfield Dunn  
Mr. and Mrs. Charles Farris  
Mr. Reed M. Fawell III  
Mr. and Mrs. Joel J. Forman  
Four Winds Trading Company  
Mr. Jay Frankel  
Mr. and Mrs. Louis M. Freeman  
Mr. and Mrs. Marcus Frost  
Mr. David Glieco  
Dr. and Mrs. James D. Green  
Ms. Nicole E. Hall  
Dr. James Heddleson  
Ms. Cherryl K. Jostad  
Mrs. Dorothy W. “Dot” Lester  
Mr. and Mrs. Thomas May  
Mr. and Mrs. Peter A. Mayer  
Mr. Harold “Bud” McGeechay  
Dr. and Dr. John Mead  
PFC Miguel A. Merced Alvarez  
Military Officers’ Wives’ Club  
Col. Ernest Muntz  
Mrs. Myrtis “Jeri” Nims  
Roger H. Ogden  
IH0 Mr. and Mrs. Brandon Berger and Ms. Rita Benson LeBlanc  
Mr. Frederick Powell  
Mr. Daniel Regan  
Mrs. Marilyn S. Rusovich  
Mr. and Mrs. Thomas Ruxlow  
Mr. and Mrs. Tom Schallhorn  
Mr. and Mrs. Rick Scheffel  
Mrs. Sarah Smart  
State Farm Companies Foundation  
Mr. and Mrs. Richard G. Stoddard  
Mr. and Mrs. Floyd L. Sweeney  
Dr. Ely R. Tandeter  
Dr. David W. Tuminello  
Dr. and Mrs. Cedric F. Walker  
Dr. Billy and Mrs. Sylvia Walker  
Mr. Robert E. Wiemer, Jr.  
Miss Rose Marie Wilcox  
LTC James D. Wood USA (Ret.)
The National WWII Museum would like to thank the following donors for purchasing a theater seat in Solomon Victory Theater to honor or remember a family member, personal friend or organization. An engraved plaque has been permanently affixed to the arm of the purchased seat to recognize the contribution. Their support helps preserve the stories of World War II for future generations in this one-of-a-kind theater.

Ron and Karen Adams – 2 seats
Richard C. Adkerson Family
Mrs. Stephen E. Ambrose – 2 seats
Robert Cooley Bannon
Michael D. and Jean C. Beckman – 2 seats
Scott Beninato
Mr. Edward B. Benjamin, Jr. – 2 seats
Bob Boozer
Susan Gore Brennan – 2 seats
James A. Courter
Cudd Foundation
Dan DeVito
John A. Drews
John T. Drews
Robert Edsel – 4 seats
Mr. and Mrs. H. Mortimer Favrot, Jr. – 2 seats
Mr. and Mrs. James J. Frischhertz
Howard C. Gaines
Judith Galvach
Hare Family Foundation
Keith Hawkins
Agnes R. Hayden
Dotty and Buddy Jacobs
Jerlyn Foundation
The Erik F. Johnsen Family Foundation – 2 seats
Gayle Higgins Jones
Edith Key
Mr. Demo Kouzounis
Carl LaGrotteria
John Leseth
Kevin Lilly
Deborah G. Lindsay – 3 seats
Lupin Foundation
Madison/Querbes Family
Dr. and Mrs. Neil Maki
Mr. Ben A. Martinez, Jr. – 4 seats
Col. and Mrs. David F. Matthews
Mr. and Mrs. Paul C. P. McIlhenny – 2 seats
The James R. Moffett Family Foundation
Arthur J. Moore, 29th Inf.
Lorise and Lucy Naquin – 2 seats
Ronald J. Norick
Vickie Norick
Virgil Edwin Peavy Family and Friends
Peter A. Mayer Advertising
George A. Pontikes, Jr.
B.E. Quinn III
Mr. Bruno Rinas
Bill and Trudy Rutledge – 2 seats
Edward Schulz
The Wilson Sexton Foundation
Frank and Paulette Stewart
Paul Tagliabue
Patrick F. Taylor Foundation
Dorothy E. (Betty) Thomas
Marvin D. Toombs
Joan M. Van Tine
David R. Voelker
Westbank Rotary Foundation
Mrs. Donald L. (Sybil) White – 2 seats
Marvin Perrett joined the US Coast Guard during World War II as soon as he turned 18 years old. He served aboard the USS Bayfield (APA-33) as a coxswain of one of the Bayfield’s landing craft. He was a veteran of the invasions of Normandy, Southern France, Iwo Jima and Okinawa. He survived “Exercise Tiger,” the ambushed practice run for the Normandy invasion that left almost eight hundred American servicemen dead. A dedicated Museum volunteer, Perret passed away on May 5, 2007.
## CONSOLIDATED STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS FY2010

The National World War II Museum, Inc. and Subsidiaries  
June 30, 2010 (with comparative totals for 2009)

### Support and Revenues

<table>
<thead>
<tr>
<th></th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Permanently Restricted</th>
<th>Totals</th>
<th>Totals</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants</td>
<td>$373,420</td>
<td>7,406,297</td>
<td>7,779,717</td>
<td>$18,258,357</td>
<td>7,735,483</td>
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<tr>
<td>Contributions</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capital Campaign</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Endowment</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Other</td>
<td>526,873</td>
<td>768,957</td>
<td>1,295,830</td>
<td>1,064,241</td>
<td></td>
</tr>
<tr>
<td>New market tax credits</td>
<td>1,943,625</td>
<td></td>
<td>1,943,625</td>
<td>-</td>
<td></td>
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<tr>
<td>Memberships</td>
<td>5,529,722</td>
<td></td>
<td>5,529,722</td>
<td>5,368,475</td>
<td></td>
</tr>
<tr>
<td>Admissions</td>
<td>4,237,400</td>
<td></td>
<td>4,237,400</td>
<td>1,409,074</td>
<td></td>
</tr>
<tr>
<td>Facilities and property rental</td>
<td>488,168</td>
<td></td>
<td>488,168</td>
<td>730,780</td>
<td></td>
</tr>
<tr>
<td>Sponsored events and conferences</td>
<td>1,084,621</td>
<td>104,200</td>
<td>1,188,821</td>
<td>778,647</td>
<td></td>
</tr>
<tr>
<td>Food and Beverage</td>
<td>1,987,480</td>
<td></td>
<td>1,987,480</td>
<td>-</td>
<td>37,240,157</td>
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<tr>
<td>Gift shop</td>
<td>1,024,511</td>
<td></td>
<td>1,024,511</td>
<td>521,567</td>
<td></td>
</tr>
<tr>
<td>Investment income (loss)</td>
<td>1,713,766</td>
<td>278,341</td>
<td>1,992,107</td>
<td>277,290</td>
<td></td>
</tr>
<tr>
<td>Sponsorships</td>
<td>89,250</td>
<td></td>
<td>89,250</td>
<td>163,250</td>
<td></td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>5,018</td>
<td></td>
<td>5,018</td>
<td>4,621</td>
<td></td>
</tr>
<tr>
<td>Net assets released from restrictions</td>
<td>18,846,525</td>
<td>(18,846,525)</td>
<td></td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total support and revenues</strong></td>
<td>$37,850,379</td>
<td>(1,363,574)</td>
<td>265,818</td>
<td>36,752,623</td>
<td>37,240,157</td>
</tr>
</tbody>
</table>

### Expenses

<p>| | | | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Capital Campaign fundraising and other</td>
<td>2,183,477</td>
<td></td>
<td>2,183,477</td>
<td>1,484,488</td>
<td></td>
</tr>
<tr>
<td>Depreciation</td>
<td>3,963,588</td>
<td></td>
<td>3,963,588</td>
<td>1,261,361</td>
<td></td>
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<tr>
<td>Fundraising</td>
<td>841,306</td>
<td></td>
<td>841,306</td>
<td>594,183</td>
<td></td>
</tr>
<tr>
<td>Food and beverage</td>
<td>770,763</td>
<td></td>
<td>770,763</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>General and administrative</td>
<td>1,346,574</td>
<td></td>
<td>1,346,574</td>
<td>1,264,873</td>
<td></td>
</tr>
<tr>
<td>Gift shop merchandise sold</td>
<td>583,933</td>
<td></td>
<td>583,933</td>
<td>359,350</td>
<td></td>
</tr>
<tr>
<td>Interest - amortized</td>
<td>1,206,228</td>
<td></td>
<td>1,206,228</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Interest - other</td>
<td>76,450</td>
<td></td>
<td>76,450</td>
<td>108,155</td>
<td></td>
</tr>
<tr>
<td>Loss on abandonment of buildings</td>
<td>84,147</td>
<td></td>
<td>84,147</td>
<td>-</td>
<td></td>
</tr>
<tr>
<td>Museum expansion</td>
<td>849,695</td>
<td></td>
<td>849,695</td>
<td>734,318</td>
<td></td>
</tr>
<tr>
<td>Museum operations - personnel costs</td>
<td>4,477,534</td>
<td></td>
<td>4,477,534</td>
<td>2,370,380</td>
<td></td>
</tr>
<tr>
<td>Museum operations - other costs</td>
<td>3,560,023</td>
<td></td>
<td>3,560,023</td>
<td>2,094,951</td>
<td></td>
</tr>
<tr>
<td>Public programs</td>
<td>4,882,521</td>
<td></td>
<td>4,882,521</td>
<td>4,118,236</td>
<td></td>
</tr>
<tr>
<td><strong>Total expenses</strong></td>
<td>24,826,239</td>
<td></td>
<td>-</td>
<td>-</td>
<td>14,390,295</td>
</tr>
</tbody>
</table>

### Changes in Net Assets

<p>| | | | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Changes in Net Assets</td>
<td>13,024,140</td>
<td>(1,363,574)</td>
<td>265,818</td>
<td>11,926,384</td>
<td>22,849,862</td>
</tr>
</tbody>
</table>

### Net Assets

<p>| | | | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Beginning of year</td>
<td>76,992,346</td>
<td>16,367,482</td>
<td>4,471,607</td>
<td>97,831,435</td>
<td>74,981,573</td>
</tr>
<tr>
<td>End of year</td>
<td>$90,016,486</td>
<td>$15,003,908</td>
<td>$4,737,425</td>
<td>$109,757,819</td>
<td>$97,831,435</td>
</tr>
</tbody>
</table>
### CONSOLIDATED STATEMENT OF FINANCIAL POSITION FY2010

The National World War II Museum, Inc. and Subsidiaries  
June 30, 2010 (with comparative totals for 2009)

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>$14,438,840</td>
<td>$23,397,409</td>
</tr>
<tr>
<td>Investments</td>
<td>3,709,091</td>
<td>3,088,141</td>
</tr>
<tr>
<td>Unconditional promises to give:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capital Campaign, net of allowances</td>
<td>7,385,648</td>
<td>8,328,676</td>
</tr>
<tr>
<td>Endowment, net of allowances</td>
<td>2,394,078</td>
<td>1,212,528</td>
</tr>
<tr>
<td>Other, net of allowances</td>
<td>1,439,343</td>
<td>670,386</td>
</tr>
<tr>
<td>Grants receivable</td>
<td>1,446,423</td>
<td>1,736,570</td>
</tr>
<tr>
<td>Notes receivable</td>
<td>30,730,066</td>
<td>24,719,480</td>
</tr>
<tr>
<td>Gift shop inventory</td>
<td>656,395</td>
<td>401,923</td>
</tr>
<tr>
<td>Other assets</td>
<td>647,071</td>
<td>257,197</td>
</tr>
<tr>
<td>Property and equipment, net of accumulated depreciation</td>
<td>99,708,766</td>
<td>84,168,581</td>
</tr>
<tr>
<td>Collections</td>
<td>5,655,292</td>
<td>5,072,689</td>
</tr>
<tr>
<td><strong>Totals</strong></td>
<td>$166,056,342</td>
<td>$153,053,580</td>
</tr>
<tr>
<td><strong>LIABILITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable trade</td>
<td>$1,072,642</td>
<td>$494,390</td>
</tr>
<tr>
<td>Construction projects payable</td>
<td>2,955,623</td>
<td>3,104,842</td>
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<tr>
<td>Accrued expenses</td>
<td>1,173,769</td>
<td>634,705</td>
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<tr>
<td>Deferred revenue</td>
<td>454,945</td>
<td>14,100</td>
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<td>Notes payable</td>
<td>50,641,544</td>
<td>49,474,108</td>
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<tr>
<td>Line of credit</td>
<td>-</td>
<td>1,500,000</td>
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<tr>
<td><strong>Total liabilities</strong></td>
<td>56,298,523</td>
<td>55,222,145</td>
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<tr>
<td><strong>NET ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unrestricted:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Undesignated</td>
<td>87,453,739</td>
<td>76,255,347</td>
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<tr>
<td>Board designated</td>
<td>2,562,747</td>
<td>736,999</td>
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<tr>
<td><strong>Total unrestricted net assets</strong></td>
<td>90,016,486</td>
<td>76,992,346</td>
</tr>
<tr>
<td>Temporarily restricted</td>
<td>15,003,908</td>
<td>16,367,482</td>
</tr>
<tr>
<td>Permanently restricted</td>
<td>4,737,425</td>
<td>4,471,607</td>
</tr>
<tr>
<td><strong>Total net assets</strong></td>
<td>109,757,819</td>
<td>97,831,435</td>
</tr>
<tr>
<td><strong>Totals</strong></td>
<td>$166,056,342</td>
<td>$153,053,580</td>
</tr>
</tbody>
</table>
1990
New York real estate developer and son of a WWII vet, Peter Kalikow funded the feasibility study that would leverage a $4 million grant from Congress to build the Museum. This was the first gift to the Museum and was integral in making founder Stephen Ambrose’s dream a reality.

1995
The Museum accepts the very first artifact into the Collection - a beret given to Stephen Ambrose by British paratrooper, Corporal Wally Parr. Parr wore the beret on D-Day.

NOVEMBER 1999
Donor Frank Stewart pledged his support with the capstone gift that ensured the construction of The National D-Day Museum.

JUNE 6, 2000
The National D-Day Museum opened. Festivities were attended by over 200,000 people.

DECEMBER 7, 2001
In an event rivaling the Museum’s grand opening, the D-Day Invasion in the Pacific gallery was unveiled.